

30/10/2025

ASX Announcement

2025 Corporate Governance Statement

The Board of TerraCom Limited (**TerraCom** or **Company**) is responsible for the overall corporate governance of the Company. The Board guides and monitors the business and affairs of the Company, on behalf of shareholders by whom they are elected and to whom they are accountable. Day-to-day management of the Company's affairs and implementation of its strategy and policy initiatives are delegated to the Managing Director and senior executives, who operate in accordance with Board approved policies and delegated limits of authority.

The Board has assessed the Company's practices against the Australian Securities Exchange Corporate Governance Principles and Recommendations – 4th edition (**ASX Recommendations**) for the year ended 30 June 2025 and the Corporate Governance Statement below outlines the extent to which the ASX Recommendations have been followed during the reporting period.

The Corporate Governance Statement reports on the key governance principles and practices of the Company as at 30 June 2025 and up to the date of this announcement.

This announcement and the accompanying Corporate Governance Statement have been approved by the Board for release.

The Corporate Governance Statement is current as at the date of this announcement.

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About TerraCom Limited

TerraCom Limited (ASX: TER) is an Australian based mining resources company with a global footprint, comprising a large portfolio of operating assets in Australia and South Africa within the coal sectors. We are a renowned low-cost producer focused on delivering exceptional outcomes from our high yielding diversified asset portfolio for its investors. To learn more about TerraCom visit terra.com.au



Principle 1: Lay solid foundations for management and oversight

No.	ASX Corporate Governance Principles and Recommendation	Company Response
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	<p>The Board has adopted a formal Board Charter, which sets out the respective roles and responsibilities of the Board and the Company's management team and those matters expressly reserved to the Board and those delegated to the Company's management team. The Board Charter is available on the Company's website www.terracom.au.</p> <p>As at 30 June 2025, the Board consisted of five directors (one executive director, three independent non-executive directors and one non-independent non-executive director).</p> <p>At the date of this report, the Board composition remains the same as noted above.</p> <p>The Company has a small corporate team located in Australia and operational management teams in both Australia and South Africa who support the Board.</p>
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a	<p>Directors are appointed in accordance with the terms of the Company's constitution and in accordance with the below noted requirements.</p> <p>Before a director is appointed or put forward to shareholders as a candidate for election, the Board will undertake appropriate checks. These checks may include, but are not limited to, checks on a person's character,</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
	decision on whether or not to elect or re-elect a director.	experience, education and bankruptcy history. The Company will also provide shareholders with relevant information about any Director standing for election or re-election.
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	<p>Each director has entered into a formal letter of appointment with the Company, which sets out core terms of the director's responsibilities and obligations to the Company.</p> <p>Each senior executive has a written contract which sets out the terms of their appointment, including their responsibilities and remuneration.</p>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with proper functioning of the Board. Communication between the Board and Company Secretary is imperative. The role of the Company Secretary is outlined in the Board Charter.
1.5	A listed entity should: (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;	<p>The Company has a diversity policy, and a copy of the policy can be found on the Company's website www.terracom.au.</p> <p>The Company recognises people are its most important asset and is an equal opportunity employer committed to promoting workplace diversity across the organisation.</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response															
	<p>(b) disclose that policy or a summary of it; and</p> <p>(c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them, and either:</p> <p>(1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</p> <p>(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</p>	<p>Given the size of the organisation, the Board has not set measurable objectives with respect to gender composition of the workforce or the Board, however, the Company takes a proactive approach towards diversity and females are well represented across all levels of the business.</p> <p>As at 30 June 2025, the Company had the following proportion of men and women across the organisation:</p> <table data-bbox="799 840 1453 1167"> <tr> <th></th><th>Men</th><th>Women</th></tr> <tr> <td>Board (including Company Secretary)</td><td>5</td><td>1</td></tr> <tr> <td>Senior Executives</td><td>2</td><td>1</td></tr> <tr> <td>Management</td><td>7</td><td>3</td></tr> <tr> <td>Australian Business Unit</td><td>168</td><td>40</td></tr> </table> <p>Note: includes employees only, not contractors.</p>		Men	Women	Board (including Company Secretary)	5	1	Senior Executives	2	1	Management	7	3	Australian Business Unit	168	40
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1.6	<p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</p>	<p>The Board acknowledges the importance of regular review of its performance and the performance of its committees against appropriate measures. The Board is committed to periodically reviewing the Board, its committees and the Directors' performance and effectiveness but on an as needs basis.</p>															

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	(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	<p>The last formal board evaluation, which was completed by a third party, was undertaken in June 2020. The board evaluation completed at this time was an online survey and sought the views of each board member as to the Board's performance over the previous 12 month period. All directors completed the survey.</p> <p>No board performance assessment has been undertaken since.</p>
1.7	<p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of its senior executives; and</p> <p>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</p>	<p>The annual formal performance assessment of the Company's senior executives occurs in August/September each year.</p> <p>Details of how the Company assesses performance are set out in the Remuneration Report of the FY2025 Annual Report.</p>

Principle 2: Structure the board to be effective and add value

No.	ASX Corporate Governance Principles and Recommendation	Company Response
2.1	<p>The board of a listed entity should:</p> <p>(a) have a nomination committee which:</p> <p>(1) has at least three members, a majority of</p>	<p>The Company does not have a separately established Nominations Committee as the Board believes that establishing a separate Nominations Committee at this time would contribute little to the Company's effective governance. As and when required, the full Board participates as the Nominations</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
	<p>whom are independent directors; and</p> <p>(2) is chaired by an independent director, and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>	<p>Committee in order to fulfil its corporate governance responsibilities and fiduciary duties to the Company.</p> <p>As at 30 June 2025, the Nomination Committee, which effectively comprises the full Board, had five directors (one executive director, three independent non-executive directors and one non independent non-executive director).</p> <p>Responsibilities of the Nomination Committee are outlined in the Company's Board Charter. No separate attendance is maintained for the Nomination Committee as relevant responsibilities are completed as part of the board of director meetings.</p> <p>If vacancies arise on the Board, directors are involved in the search and recruitment of a replacement. The Board seeks to achieve a balance of entrepreneurial, capital markets, technical, operational, commercial and financial skills from mining industry and broader business backgrounds.</p>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently	The formal Board Charter requires the Board comprise Directors with a broad range of skills, expertise and experience from a diverse range of backgrounds. This requirement effectively serves a skills matrix as it

No.	ASX Corporate Governance Principles and Recommendation	Company Response
	has or is looking to achieve in its membership.	<p>encompasses all skills reasonably by the Board.</p> <p>Board composition is reviewed annually to consider whether it has the appropriate mix of directors with the expertise and experience suitable for the purpose of fulfilling its collective responsibilities on behalf of shareholders.</p> <p>Where a vacancy exists, for whatever reason, or where it is considered that the Board would benefit from the services of a new director with particular skills, the Board will select candidates with the relevant qualifications, skills and experience.</p> <p>The Board is comprised of five directors from diverse backgrounds with a range of business experience, skills and attributes. The following list demonstrates the skills and experience of the directors across several areas that are relevant to the Company's operations.</p> <p>Leadership & governance</p> <ul style="list-style-type: none"> - Legal - Previous board experience, including public listed company experience - Strategy - Leadership - Regulatory experience <p>Technical & Operations</p> <ul style="list-style-type: none"> - Mining Resources and Minerals Processing Industry experience - Project delivery

No.	ASX Corporate Governance Principles and Recommendation	Company Response
		<ul style="list-style-type: none"> - Marketing <p>Health, Safety, Environment and Community</p> <p>Business, finance & risk</p> <ul style="list-style-type: none"> - Accounting - Finance - Risk management - Private equity <p>Sustainability and stakeholder management</p> <ul style="list-style-type: none"> - Investor relations - Community relations - International business expertise
2.3	<p>A listed entity should disclose:</p> <p>(a) the names of the directors considered by the board to be independent directors;</p> <p>(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</p> <p>(c) the length of service of each director.</p>	<p>At the date of this report, the Board consists of five directors (one executive director, three independent non-executive directors and one non independent non-executive director).</p> <p>The three independent non-executive directors are:</p> <p>Mr. M. Lochtenberg (Chair), and Mr. G Lewis and Mr. M Ludski (Non-Executive Independent Directors)</p> <p>Mr. D McCarthy holds the role of Managing Director and Mr. David Norris is a representative of TerraCom substantial shareholder, the John Singleton Group, and for these reasons are not deemed to be independent. At the date of this document, the John Singleton Group, via Bonython Coal No 1 Pty Ltd, own approximately 9.84% voting shares on issue in TerraCom.</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
		<p>The length of service of each director (rounded to nearest month) as at the date of this report is noted below:</p> <ul style="list-style-type: none"> ▪ Mr. D. McCarthy (Managing Director) – appointed 1 April 2021. Length of service: 6 years, 10 months. Note, previously held the role of Chief Executive Officer from 1 December 2018 so service is calculated from that date. ▪ Mr. G. Lewis (Independent Non-Executive Director) – Appointed 23 December 2019. Length of service: 5 years, 10 months. ▪ Mr. M. Lochtenberg (Independent Non-Executive Chairman) – Appointed 28 January 2022. Length of service: 3 years, 9 months. ▪ Mr. M. Ludski (Independent Non-Executive Director) – Appointed 7 December 2022. Length of service: 2 years, 11 months. ▪ Mr. D Norris (Non-Executive Director) – Appointed 6 October 2023. Length of service: 2 years.
2.4	A majority of the board of a listed entity should be independent directors.	<p>The Board determines the independence of its directors in accordance with the factors listed in Box 2.3 of and the guidance otherwise set out in the ASX Principles and Recommendations.</p> <p>Having regard to the factors set out in Box 2.3 in and the guidance otherwise set out in the ASX Principles and Recommendations, the Board considers a director to be independent if he or she is not a member of management and is free of any interest and any business or other relationship which would, or could reasonably be perceived to, materially</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
		<p>interfere with the independent exercise of their judgement. The Board assesses the materiality of any given relationship that may affect independence on a case-by-case basis. Each non-executive director is required to regularly disclose to the Board all information that may be relevant to this assessment, including their interest in contracts and other directorships and offices held.</p> <p>The Company notes it has followed recommendation 2.4 during the entire reporting period with the majority of the Board being independent.</p>
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Mr. Mark Lochtenberg holds the role of Independent Non-Executive Chairman and Mr. Danny McCarthy holds the role of Managing Director.
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	<p>The Company has a program for inducting new directors and provides resources to directors to help develop and maintain the appropriate skills and knowledge needed to perform their role effectively.</p> <p>Prior to commencement, a letter of appointment is formalised, setting out the terms of appointment. As part of their appointment, directors are, provided with a copy of the Company's Constitution, relevant Company policies, and relevant insurance policies (namely directors and officers).</p>



Principle 3: Instil a culture of acting lawfully, ethically and responsibly

No.	ASX Corporate Governance Principles and Recommendation	Company Response
3.1	A listed entity should articulate and disclose its values.	The Company's values can be found on the Company's website www.terracom.au .
3.2	A listed entity should: (a) have a code of conduct for its directors, senior executives and employees; and (b) disclose that code or a summary of it.	The Company has adopted a code of conduct for its directors, senior executives and employees. A copy of this can be found on the Company's website at www.terracom.au .
3.3	A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	The Company has a Whistleblowing Policy. A copy of this can be found on the Company's website at www.terracom.au .
3.4	A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	The Company does not have a specific anti-bribery and corruption policy, but these matters are addressed in the Company's Code of Conduct. A copy of the Company's Code and Conduct Policy can be found on the Company's website at www.terracom.au . The Board is required to be notified of any breaches of the Code of Conduct.

Principle 4: Safeguard the integrity of corporate reports

No.	ASX Corporate Governance Principles and Recommendation	Company Response
4.1	<p>The board of a listed entity should:</p> <p>(a) have an audit committee which:</p> <p>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, who is not the chair of the board,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the relevant qualifications and experience of the members of the committee; and</p> <p>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including</p>	<p>As at 30 June 2025, the Company had an established standing Audit Committee which comprised of three non-executive directors:</p> <ol style="list-style-type: none"> 1. Mr. Mark Ludski: Independent, Non-Executive Director (Committee Chair); 2. Mr. Glen Lewis: Independent, Non-Executive Director; and 3. Mr. David Norris: Non-Independent, Non-Executive Director. <p>A copy of the Audit Committee Charter can be found on the Company's website www.terracom.au.</p> <p>The relevant qualifications and experience of the committee members can be found on pages 20-21 of the Company's 2025 Annual Report.</p> <p>The number of Audit Committee meetings held and attendances by committee members during the 2025 financial year can be found on page 24 of the Company's 2025 Annual Report.</p> <p>The Audit Committee meets as required, but at least twice per year.</p> <p>The Managing Director, Chief Financial Officer and the Company's external auditors are invited to attend the Audit Committee meetings.</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
	the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	The Company obtains a declaration from the Managing Director and Chief Financial Officer (or the persons acting in those capacities) prior to the completion of its half year and annual financial statements.
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	The external auditor attends the AGM and is available to answer questions in relation to the conduct of the audit.



Principle 5: Make timely and balanced disclosures

No.	ASX Corporate Governance Principles and Recommendation	Company Response
5.1	A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.	<p>The Company has a Continuous Disclosure Policy, which is available on the Company's website www.terracom.au.</p> <p>JORC</p> <p>In accordance with Listing Rule 5.6 and the 2012 Edition of the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (JORC Code), TerraCom has procedures in place to ensure it obtains the relevant Competent Person's signoff in relation to the disclosure of exploration results, mineral resources and ore reserves.</p>
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	All ASX announcements are immediately, and automatically, distributed to directors once released.
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	<p>The Company's Continuous Disclosure Policy covers the release of investor/analyst presentations.</p> <p>A copy of this policy can be found on the Company's website at www.terracom.au.</p>



Principle 6: Respect the rights of security holders

No.	ASX Corporate Governance Principles and Recommendation	Company Response
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<p>The Company's website contains comprehensive information about the Company, its operations and exploration assets, its directors, senior management, and corporate governance.</p> <p>All Company announcements, including half year and annual financial statements, can be located on the Company's website at www.terracom.au.</p>
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	<p>The Board, the Managing Director and Company Secretary are responsible for the Company's communication strategy.</p> <p>TerraCom adheres to best practice in its preparation of Notices of Meetings, and through its share registry, offers to members the option of receiving shareholder communications electronically.</p>
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	<p>Shareholders are encouraged to attend the Company's Annual General Meeting. Shareholders are given the opportunity to ask questions at the Annual General Meeting and to vote.</p>
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	<p>The Company has always promoted poll voting at Annual General Meetings.</p>
6.5	A listed entity should give security holders the option to receive	<p>To the extent permissible by law, the Company sends all communications</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
	communications from, and send communications to, the entity and its security registry electronically.	<p>electronically in an effort to reduce its environmental footprint.</p> <p>The Company encourages shareholders to receive communication from and send communications to, the Company and its share registry, electronically. Communicating with shareholders by electronic means, particularly through the Company's website, is an efficient way of distributing information in a timely and convenient manner.</p> <p>As new shareholders join the register they are invited to communicate with the Company and share registry electronically.</p>

Principle 7: Recognise and manage risk

No.	ASX Corporate Governance Principles and Recommendation	Company Response
7.1	<p>The board of a listed entity should:</p> <p>(a) have a committee or committees to oversee risk, each of which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director,</p> <p>and disclose:</p>	<p>The Board has an established standing HSEC Committee and the membership of this Committee at 30 June 2025 is set out below:</p> <ol style="list-style-type: none"> 1. Mr. Glen Lewis: Independent, Non-Executive Director (Committee Chair); and 2. Mr. Danny McCarthy: Managing Director. <p>Whilst adherence to point 7.1(a)(1) is not achieved, the Board is satisfied the current Committee composition is appropriate given that it works alongside and is complemented by the skill set of the Board. The membership by the Managing Director is necessary given</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
	<p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</p>	<p>his knowledge across all operational areas and expertise within the mining sector.</p> <p>The primary role of the Committee is to assist the Board to carry out the following:</p> <ul style="list-style-type: none"> (a) review and oversee its responsibilities with regard to the Group's risk management systems, policies, practices and plans, internal control and regulatory compliance, specific to non-financial related activities; (b) oversee the process for identifying significant non-financial risks facing the Group and implement appropriate control, monitoring and reporting mechanisms; (c) monitor the Group's culture and gauge how it is aligned with conduct consistent with sound and effective risk management; and (d) report the results of its activities to the Board. <p>The number of HSEC Committee meetings held and attendances by committee members during the 2025 financial year can be found on page 24 of the Company's 2025 Annual Report.</p> <p>A copy of the Company's HSEC Committee Charter can be found on the Company's website at www.terracom.au. Further information in relation to the Company's risk management framework is also set out below.</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
7.2	<p>The board or a committee of the board should:</p> <p>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and</p> <p>(b) disclose, in relation to each reporting period, whether such a review has taken place.</p>	<p>The Company's risk management policy requires the inclusion of a comprehensive risk management report as part of the Company's Board Papers.</p> <p>The report covers material business risks in the sectors in which the Company operates, taking into account changing circumstances and emergent risk factors and weightings.</p>
7.3	<p>A listed entity should disclose:</p> <p>(a) if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</p>	<p>The Company previously had an internal audit function which was performed by a third party, however no formal function has been in place during the reporting period.</p> <p>Nonetheless, the Board is confident that the Company has appropriate internal control processes in place for the nature and size of the business. The Company is considering the reappointment of an internal audit function.</p>
7.4	<p>A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.</p>	<p>The Company is a coal production, exploration and development company and is therefore inherently exposed to the economic, environment and social sustainability risks that are associated with its peers in the industry. The Company carefully considers its operations and their impact on the environment and local communities.</p> <p>The 2025 Annual Report includes disclosure on principal risks relating to the Company.</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
		Refer to pages 35 to 38 of the Company's 2025 Annual Report.

Principle 8: Remunerate fairly and responsibly

No.	ASX Corporate Governance Principles and Recommendation	Company Response
8.1	<p>The board of a listed entity should:</p> <p>(a) have a remuneration committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for</p>	<p>As at 30 June 2025, the Company had a Remuneration Committee comprised of the following directors:</p> <ol style="list-style-type: none"> 1. Mr. Mark Lochtenberg: Independent, Non-Executive Chairman (Committee Chair); 2. Mr. Glen Lewis: Independent, Non-Executive Director; and 3. Mr. Mark Ludski: Independent, Non-Executive Director. <p>A copy of the Remuneration Committee Charter can be found on the Company's website: www.terracom.au.</p> <p>The number of Remuneration Committee meetings held and attendances by committee members during the 2025 financial year can be found on page 24 of the Company's 2025 Annual Report.</p>

No.	ASX Corporate Governance Principles and Recommendation	Company Response
	<p>setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	
8.2	<p>A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.</p>	<p>The 2025 Annual Report includes disclosure on the remuneration structure of directors and executive key management personal. Refer to pages 41 to 52 of the Company's 2025 Annual Report.</p>
8.3	<p>A listed entity which has an equity-based remuneration scheme should:</p> <p>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</p> <p>(b) disclose that policy or a summary of it.</p>	<p>In respect of the Company's equity-based remuneration scheme, directors and executive key management personnel are not permitted to enter into transactions which limit the economic risk of participating in the scheme. Please see the Company's Security Dealing Policy available on its website www.terracom.au for further detail.</p>